**Guide to Facilitated Discussion**

This guide is intended to increase understanding through a series of questions designed to stimulate discussion. Through facilitated discussion, answer the questions. The endstate of this exercise is that the Brigade Staff will have improved its ability to analyze, evaluate, and then create solutions for Phase IV operations.

1. What are the best ways to deny insurgents/terrorists freedom of movement?
2. What instruction/ROE should be given to the brigade regarding enforcement of laws?
3. What are the best ways to organize to enforce laws?
4. Which laws relate directly to civil security?
5. What are the ways to partner with local security focused groups?
6. Which stability tasks must the Brigade needs to perform in the immediate aftermath of conflict in order to establish and maintain security, public order, and public safety? What is the priority?
7. The Broken Window Theory stipulates that “If the windows are not repaired, the tendency is for vandals to break a few more windows. Eventually, they may even break into the building, and if it's unoccupied, perhaps become squatters or light fires inside.” Using this theory, what guidance can the Brigade provide to its subordinate units? What are some indicators of success or failure given this theory?
8. What sequels must the Brigade planning staff develop in order to be well prepared for transitioning seamlessly to Phase IV?
9. If Unity of Command is unlikely in an operational environment then how can Unity of Effort achieve similar aims?
10. In the context of the Brigade’s immediate post conflict environment we will concentrate on the Safe and Secure Environment End State. To which end state could a typical BCT most contribute?
11. Given the dynamic environment of PHIV operations, military forces provide support to facilitate the execution of tasks for which the host nation is normally responsible. However, military forces sometimes provide other support to enable the success of civilian agencies and organizations.
12. Which tasks should the Brigade retain primary responsibility?
13. Which tasks that civilian agencies or organizations retain responsibility, should the Brigade be prepared to execute?
14. Which tasks do civilian agencies or organizations retain primary responsibility?
15. The Stability Mechanisms introduced in the Civil Security Class are: Compel, Control, Influence and Support. Provide an example of how the Brigade can utilize at least three of these mechanisms to accomplish the mission?
16. Understanding that Consolidation of Gains is an integral part of armed conflict and is essential to retaining the initiative over determined enemies, provide examples of how the Brigade can consolidate gains in this environment?
17. The task Establish Civil Security for Brigades consists of seven sub-tasks. Each subtask is framed by three successive phases: Initial Response, Transformation, and Fostering Sustainability. Choose three subtasks and articulate how the Brigade can work through each phase to achieve success in the subtask.
18. Enforce cessation of hostilities, peace agreements, and other arrangements.
19. Establish Public Order and Safety.
20. Determine disposition and composition of national armed and intelligence services.
21. Conduct disarmament, demobilization, and reintegration.
22. Conduct border control, boundary security, and freedom of movement.
23. Support identification.
24. Protect key personnel and facilities.