

UNCLASSIFIED

**United States Army War College's
Peacekeeping and Stability Operations
Institute (PKSOI)**

Brigade Combat Team

**Stability Task: Establish Civil Security
(POI)**

UNCLASSIFIED

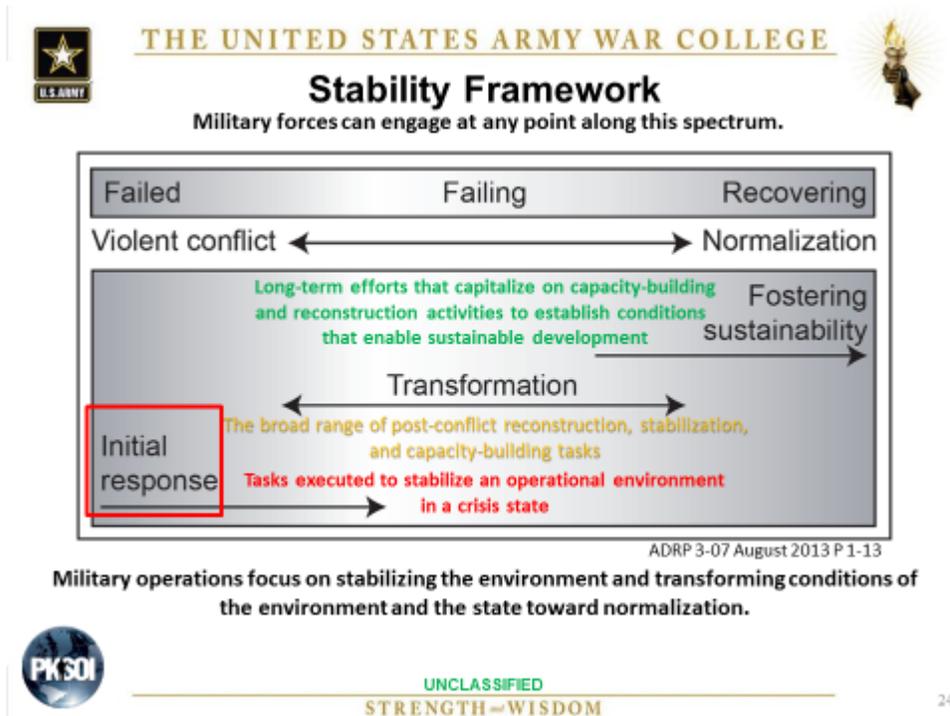
PKSOI-BCT Establish Civil Security POI

Table of Contents

Introduction to Stability Operations Training.....	03
Content Overview.....	04
Structure of Materials.....	05
Instructor Profiles.....	06
Training Unit Overview.....	06

Introduction

This Brigade Combat Team Establish Civil Security Program of Instruction (POI) has been developed to meet the needs of United States Army trainers who may be required to train maneuver brigade combat team commanders and staffs to conduct the stability task of Establish Civil Security. The POI has been constrained to a 90 minute training block to minimize the time required to prepare for missions and tasks other than offensive and defensive Combined Arms Maneuver tasks. All stability tasks are contained in the HQDA Standardized METL. In order to preserve time available for training, this POI focuses on the tasks that a BCT may be expected to perform in the immediate aftermath of major Combined Arms Maneuver operations before a formal theater level stability and reconstruction effort begins. The slide below shows within the Stability Framework the area that this POI addresses which is the initial response phase. The material used in the training has been derived from Joint, Army operations and stability doctrine.



The POI does not cover the entirety of Army stability tasks. The entire Army required training is contained in the Combined Arms Training Strategy (CATS) Stability Functional CATS and in

PKSOI-BCT Establish Civil Security POI

the ARMORED BRIGADE COMBAT TEAM (ABCT) (87310K000), INFANTRY: HQ & HQ CO, STRYKER BDE CMBT TEAM (47112R000), and INFANTRY: HQ, INF BDE CMBT TEAM (77302R500) task group Establish Civil Security (BCT) (71-TS-6213) and represents the essential knowledge required by all military personnel to function effectively in a stability operation. The CATS should be used as the core resource for any pre-deployment training course. The other key resource trainers should use to train units for service in stabilization activities is the 3-07 series of publications (JP 3-07 Stability 03 AUG 2016, ADP 3-07 Stability AUG 2012, ADRP 3-07 Stability AUG 2012, FM 3-07 Stability JUN 2014, and ATP 3-07.5 Stability Techniques AUG 2012) as well as FM 3-96 Brigade Combat Team OCT 2015 and Guiding Principles for Stabilization and Reconstruction, US Institute of Peace and PKSOI, 2009. These publications are available through the Army publications system.

Content Overview

This POI and accompanying training materials are intended to provide all BCT commanders and staffs with a shared understanding of the basic principles, guidelines and techniques of stability tasks to ensure that Army units conducting stability tasks can function effectively in a coherent manner in the immediate aftermath of decisive action combined arms maneuver operations.

The overall structure of the training class is broken down into four parts: 1) An outline of how Stability nests into Joint and Army Doctrine, 2) a historical vignette to illustrate what happens when military forces fail to establish stability in the immediate wake of combat operations, 3) detail on the major doctrinal concepts surrounding stability and 4) the BCT's role in stabilization with a focus on Establishing Civil Security in the immediate aftermath of combat operations.

While instructors are free to change the order, they should be aware of the linkages within the four units and continually highlight the doctrinal basis of all of the tasks a maneuver BCT must perform when engaged in stability operations.

- **Part 1** shows the framing and nesting the subject of Establishing Civil Security within Joint and Army doctrine. Throughout the presentation we will relate back to doctrine to establish the linkages from Joint, to Army, to Stability and BCT operational doctrine. The

PKSOI-BCT Establish Civil Security POI

goal of this line of reasoning will be to demonstrate to the BCT commander and his staff that doctrine shows that Establishing Civil Security is clearly his job.

- **Part 2** is a historical vignette that illustrates what happens when US forces fail to take measures to establish civil security in the wake of combat operations. The vignette is centered on the invasion of Iraq in April 2003 and early months of the stabilization effort. It uses three video clips from an episode of PBS Frontline broadcast on 9 October 2003. The clips cover planning and preparation, execution and aftermath. The main ideas to cover are 1) overcoming the idea that military forces do not do civil police tasks, 2) that military forces have a legal and doctrinal obligation to establish civil security and perform basic stability tasks, and that 3) a failure to establish civil security makes subsequent stability and reconstruction tasks much harder if not impossible to conduct. Throughout the discussion the instructor should take care to focus on what could have been done at Div/BCT tactical level and not let discussion go on a tangent about Strategic/Political decisions outside of their control.
- **Part 3** addresses focus on the specific terminology and concepts in stability doctrine as context for the final section which will address the specific BCT role.
- **Part 4** addresses transitions to focus on the specific tasks expected of a Brigade Combat Team in performing the task Establish Civil Security (Brigade) (71-FC-6509)

Structure of the Materials

Preparatory Notes: Each part includes “Preparatory Notes” which provide guidance for the different parts of the unit. The notes include information on the overall aim of the section, intended learning outcomes, training sequence, session duration and methodologies.

Additionally there is guidance on instructor profiles, general preparations (including materials and equipment) and preparations for mission-specific information. Provide in this training package are slides with embedded video clips, speaker notes, the video clips in separate format and the entire PBS Frontline 9 October 2003 episode. A CD is also included which contains all printed material, publications and any media necessary for the class.

Slides: PowerPoint slides have been provided for the class. A picture of each slide is shown in the lesson plan text directly above its associated speaking points. The purpose of each

PKSOI-BCT Establish Civil Security POI

slide in stated at the beginning of the speaking point's text.

Speaking Points and Notes to Instructors: Speaking points are provided as a guide to the standardized content, however, instructors are encouraged to use their own words and examples, rather than just reading the text.

Instructor Profile

This class is best presented by an instructor who has a strong combined arms operations background and knowledge of Army maneuver operations and stability doctrine. It is important that the instructor be able to send a strong message underlining the importance of the conduct of stability tasks as the maneuver commander's business and not a staff function that should be relegated to civil affairs personnel.

TRAINING OVERVIEW

This overview is intended to provide a snapshot of the purpose of the unit and identify the learning outcomes. In addition, they provide administrative information regarding the title of the unit, number of lessons, time required for the instruction, unit prerequisites, maximum class size, and type/method of instruction.

COURSE CONTROL NUMBER: TBD

COURSE TITLE: STABILITY OPERATIONS: ESTABLISH CIVIL SECURITY FOR A BRIGADE COMBAT TEAM

NUMBER OF LESSONS: 1

TRAINING LOCATION: Varies

PURPOSE: The purpose of this class is to familiarize the BCT commander and staff with stability doctrine and the stability tasks that a BCT may be expected to perform in the immediate aftermath of major Combined Arms Maneuver operations before a formal theater level stability and reconstruction effort begins.

LEARNING OUTCOMES

On completion of the class, participants will be able to:

1. Understand the place of stability doctrine within the larger body of Joint and Army doctrine.
2. Understand the importance of Army combat maneuver forces taking the initiative to establish civil security in the immediate aftermath of Combined Arms Maneuver Operations

PKSOI-BCT Establish Civil Security POI

as a precursor to a more comprehensive stabilization and reconstruction operation.

3. Understand the legal and doctrinal responsibilities of the maneuver commander in establishing civil security.
4. Understand the basic tenets and principles of stability operations and the stability framework
5. Understand the tasks the BCT is required to perform in conducting the task Establish Civil Security in the initial phase of stabilization.